## **Railfuture Annual Conference**

West Midlands Trains:

An insight into Stations as Places, Personalised Travel Planning and Equality perspectives

Jon Harris Integrated Transport and Accessibility Manager

21<sup>st</sup> September 2019



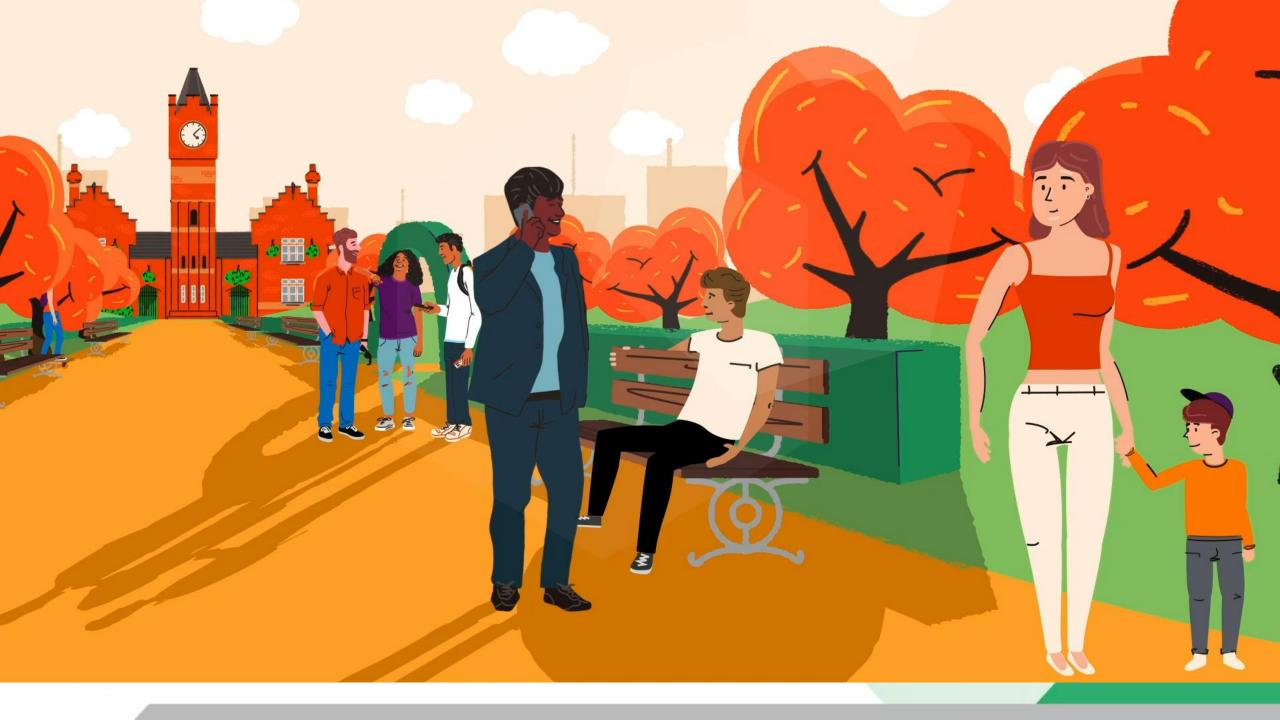
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## The whistle stop tour this afternoon



- Stations As Places thinking
- Personalised Travel Planning
- Equality and Diversity initiatives



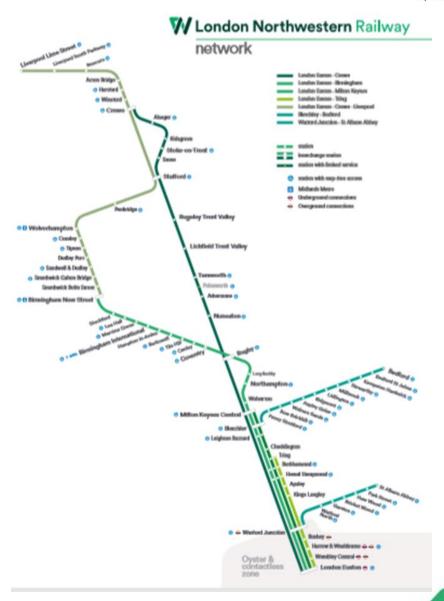


### Who we are and where we go...



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### **Station Travel Planning**

A reminder of where we were – and where we are now

**The original plan** was to deliver 89 STP's over a three year period leading up to the end of May 2021 across a variety of different stations. The delivery programme proposes:

34 Updated STP's

6 Partnership STP's

 $39 \,\, \text{New STP's}$ 

10 Community Rail STP's

Midlands V

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London Northwesterr

#### Fast forward to September 2019

We want to work with WMRE and Network Rail to fulfil the objective of every station having a 'station masterplan' in place.

We also want every LNR station to be covered by the station travel planning programme and to use the masterplanning thinking universally

## Station Travel Planning & Masterplanning Framework

Developing an opportunity prospectus for stations and the communities they serve





*"We will develop stations as* quality gateways between communities and the railway, supporting the changing needs of our passengers, residents and visitors. Stations in the West Midlands will be **community** assets, supporting the wellbeing and development of the areas they serve through involving local community and business."

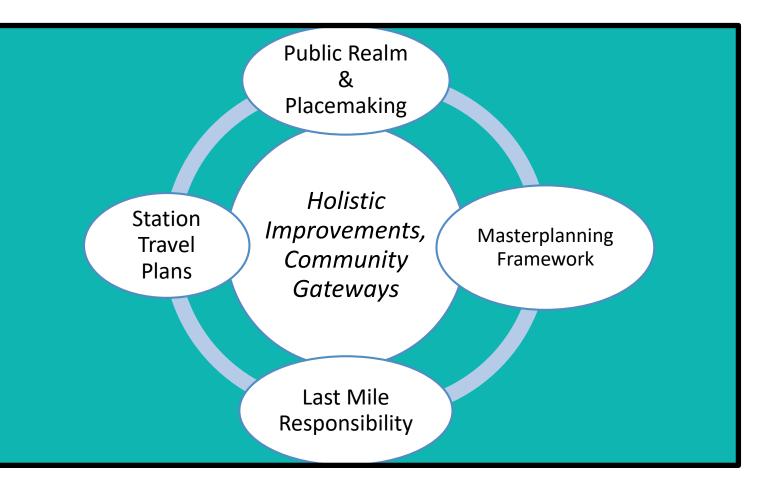
- WMSA Mission Statement



## An Opportunity Prospectus – our Stations as Places thinking

STPs and Masterplans are enablers of change.

- It's a shared vision and collaborative plan putting stations at the heart of the community, achieved by:
- Engaging with key community partners and stakeholders
- Knowing what is missing from the community
- Identifying a menu of improvements and initiatives
- Developing an opportunity prospectus for the station
- Owning a joint action plan
- Creating legacy benefits for partners and the community





## Strategic Layers of Focus

#### **Creating social value**

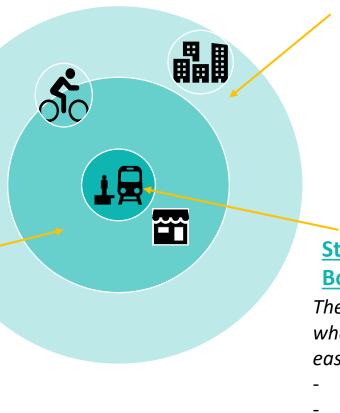


#### Immediate Station Environment

Land beyond the station lease area. Where connections to the public realm begin.

- Last mile connections & wayfinding
- Strong partnerships needed
- Planning uplift
- Station Neighbours





#### **Wider Catchment**

- The total area influenced by activity at and around the station .
  - Trip generation
  - Section 106 contribution
  - Harmonise with wider strategic visions



#### **Station**

#### **Boundary**

The defined land take of the alliance – what do we own, what can we change and influence easily.

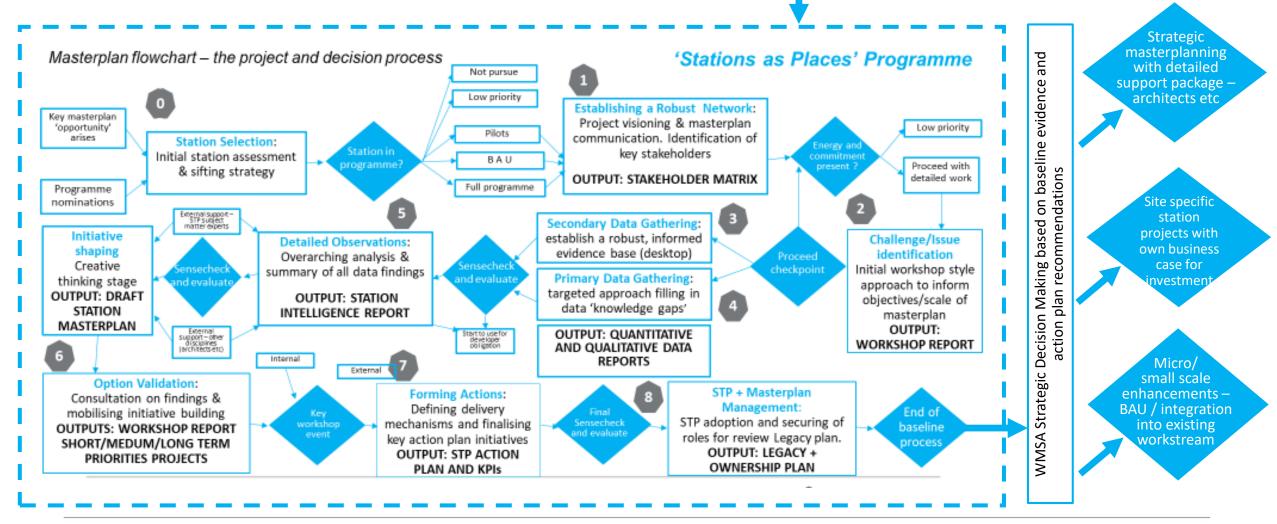
- Can we build above the tracks?
- Redundant buildings back to life
- Community, Commercial, Charity





#### The Stations as Places delivery model

Baseline 'stations as places' process to give WMSA a common platform for 'masterplanning' decision s Further Options post output report and evidence base



This process is harmonised with the 8 step station travel plan process included within the WMT STP toolkit as highlighted with a This means that is providing a 'full masterplan' solution, we will have all the critical elements of the STP requirements covered and also meet the relevant committed obligations



## Station Dashboard

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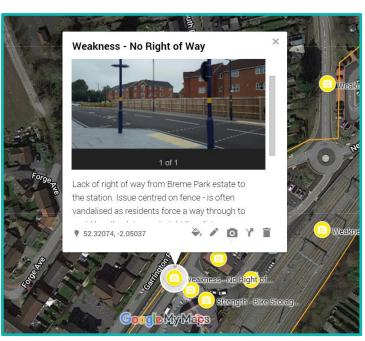
## Station Specific Tracker

	Station Name: Rugeley Town	Uverall Progress			Overall Progress	
Stage	Stage 1: Establishing a Robust Network (Establishing Thick Network Responsib	ility 16%	Stage	Stage 2:Challenge/Issue Identification (Problem Identification) Responsibilit	y 0%	Stage
Tasks	Key Tasks/Indicative Steps	Progress	Tasks	Key Tasks/Indicative Steps	Progress	Tasks
1.1	Consult Stage One of the Toolkit & Resources/Templates at Disposal	0%	2.1	Consult the 'Workshop Workings' Template for Inspiration (Focus on Inception Workshop Slides)	0%	3.1
1.2	Undertake a Familiarisation Period: Understand the Place & The Station	25%	2.2	Arrange a Scoping Workshop Session (Venue, Invitations, Materials, Day & Time)	0%	3.2
1.3	Consult Internal Contacts to Ensure All Internal Data has been Harvested	0%	2.3	Create an Agenda for the Workshop Session (Use Template) and Send Out a Few Days in Advance	0%	3.3
1.4	Prepare Interview Call with Station Manager (Minutes Sheet/Contact Time)	100%	2.4	Decide on Whether the Scoping Workshop will be Virtual or Face to Face (& Initially Necessary)	0%	3.4
1.5	Undertake Phone OR Face to Face Interview with Station Manager	100%	2.5	Develop Workshop Format (10 Page Slidedeck - Use Inception Workshop Template)	0%	3.5
1.6	Record/Update Minutes from Interview into Digital Format (Use Minute Template)	100%	2.6	Invite Attendees (Internal/External Stakeholders) Min 2 Weeks in Advance	0%	3.6
1.7	Create an External Communication Matrix (Use Template)	0%	2.7	Record Workshop Minutes (Use Template) & Request Secondary Data Sources	0%	3.7
1.8	Identify Key Local Stakeholders (See Toolkit Guidance) / Populate Matrix	0%	2.8	Distribute Individual & Business Skills Register During Workshop Session	0%	3.8
1.9	Consult Stakeholder Interview Topic List Template to Highlight Key Questions	0%	2.9	Introduce the Concept & Application Process for Station Adoption (Selected Stations)	0%	3.9
1.10	Contact Key Local Stakeholders (Introducing STP & Requesting Datasets)	0%	2.10	Distribute Station Neighbour Registration Forms at Workshop (& Organise Distribution)	0%	3.10
1.11	Review Sifting Strategy & Extract Data/Knowledge (Create a Key Note)	0%	2.11	Sense Check Preliminary 5 Drivers/5 Headline Visions & Knowledge Gaps (Add to Key Note)	0%	3.11
1.12	Develop a Preliminary Set of 5 Key Drivers/ 5 Headline Visions (Add to Key Note)	0%	2.12	Identify & Confirm Primary Surveys (& Questions) & Audits Required (Add to Key Note)	0%	3.12
1.13	Adapt an Individual Skills Register in Advance of Workshop Session	0%	2.13	Begin to Organise Best Days/Locations for Surveying & Request Online Link Distribution	0%	3.13
1.14	Adapt an Business Skills Register in Advance of Workshop Session	0%	2.14	Engage Internally on specifics through the Stakeholder Equality Group and Developer Forum	0%	3.14
1.15	Notify WMT Property Team of the STP Process & Rationale for Selected Station	0%				3.15



## STP Toolkit: Interactive Planning Tools



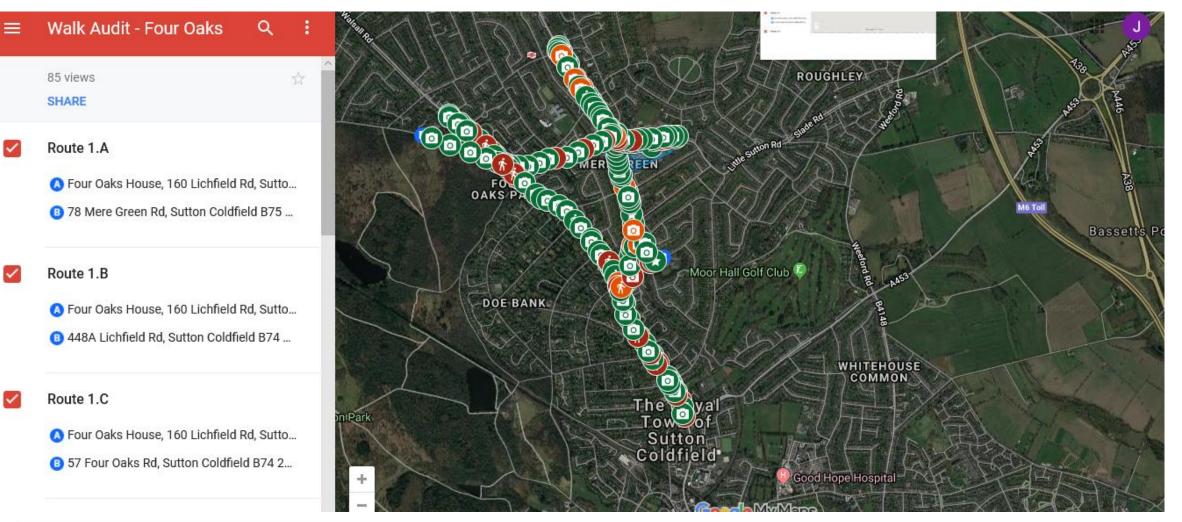


One of many tools available to allow the team to visualise the station site without multiple time consuming visits or duplicating research.

- Spatially understand the station environment
  Combines images (aerial and ground view)
  with data tables.
- Easy visualisation of actual vs potential use via colour coding.
- Opportunity to share between working groups.
  - WMSA efficiency and partnership
- ✤ A dynamic resource.
  - Multiple layers of information can be added
  - Update as progress made

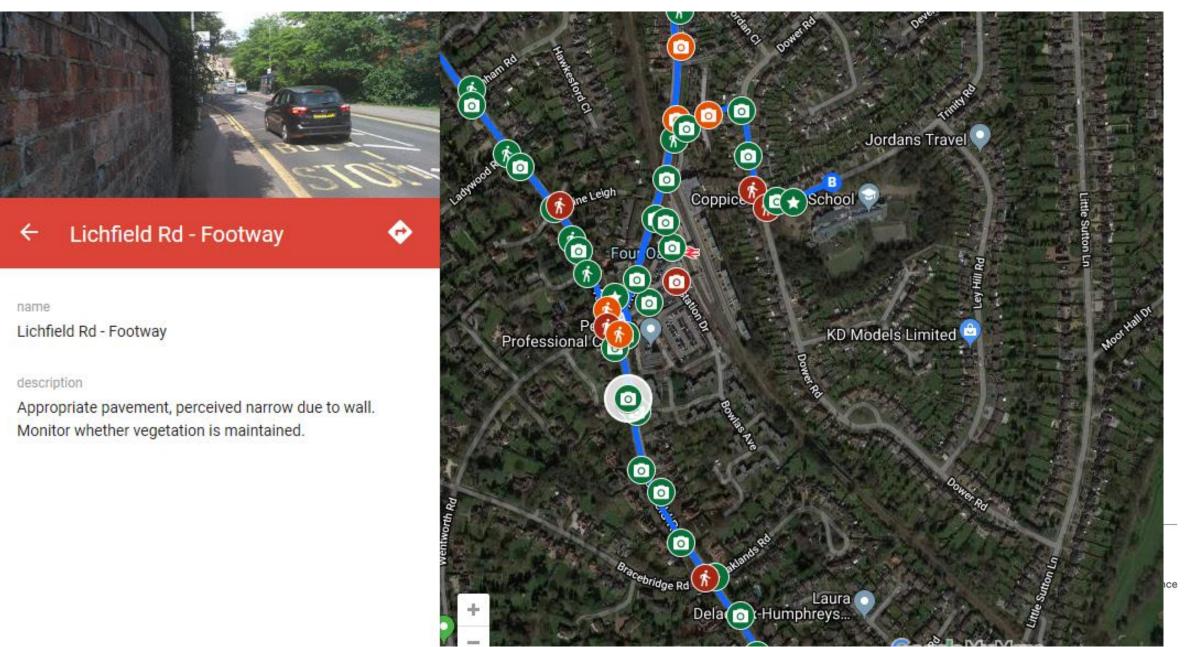


## Station Audits

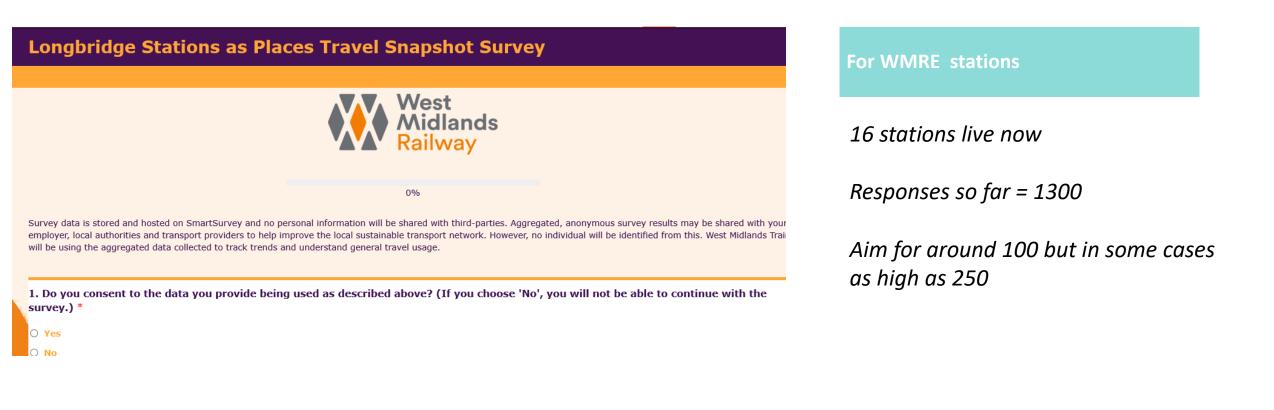




## Station Audits



## Key metrics – asking customers





## Pilot Station: Bromsgrove

#### Strengths

- New station
  - > increased services to Birmingham (5 tph at peak).
  - > won't have to expend significant resources upgrading this as up to spec.
- Good knowledge of local situation: both WMR and WMRE have recently undertaken reports in area. Shared intel as part of alliance.
- End of line station: propensity to encourage community transport as extend boarding times, step free access and room for vehicle drop offs.
- Worcestershire County Council have a very clear walking/cycling map which includes link to town.
- High density of houses near to station which is generally good for local commutes to station, but some localised barriers to cycling.
- Cycle parking well used suggests demand but could be extended.
- Fir for purpose cycling route: Into station from south and through to town centre (NCN Route 5).







## **Pilot Station: Bromsgrove**

#### **Opportunities**

- WMR flagship station may be easier to secure funding and support here.
- New housing = more potential passengers in future need STP to be future proof
- Promote onward bus travel opportunities as bus operators not always the best at this: > simplified maps.
  - > better integration of bus/train arrivals.
  - > advertise integrated ticketing via Swift.



- Make STPS electronic so people can read before travelling / use all these visual resources which will come out of the project. Accessible community involvement.
- Old section of car park at Aston Fields (currently Bromsgrove DC) a potential asset site, opportunity for further creative thinking about how this could be used.
- Plenty of space at the station which could be used and as isolated from town centre has potential to become its own hub.
- Retail opportunities, both in current retail unit and potentially elsewhere on site.
- Booking office is currently quite sparse, there is an opportunity to consider what extra facilities may be useful here e.g. seating, charging points etc.
- Community engagement. Bromsgrove has a rich heritage (both railway and in other areas) which could be drawn upon to engage the local community.



### Hub project – the STP link

Birmingham International

We will use our partnership station travel plan to support the wider Hub initiative

This means working with Birmingham Airport, Virgin West Coast, Transport for Wales, National Express and key leisure and conference destinations

We'll provide helpful evidence base to make Birmingham International station – and those stations close to it – work even more effectively



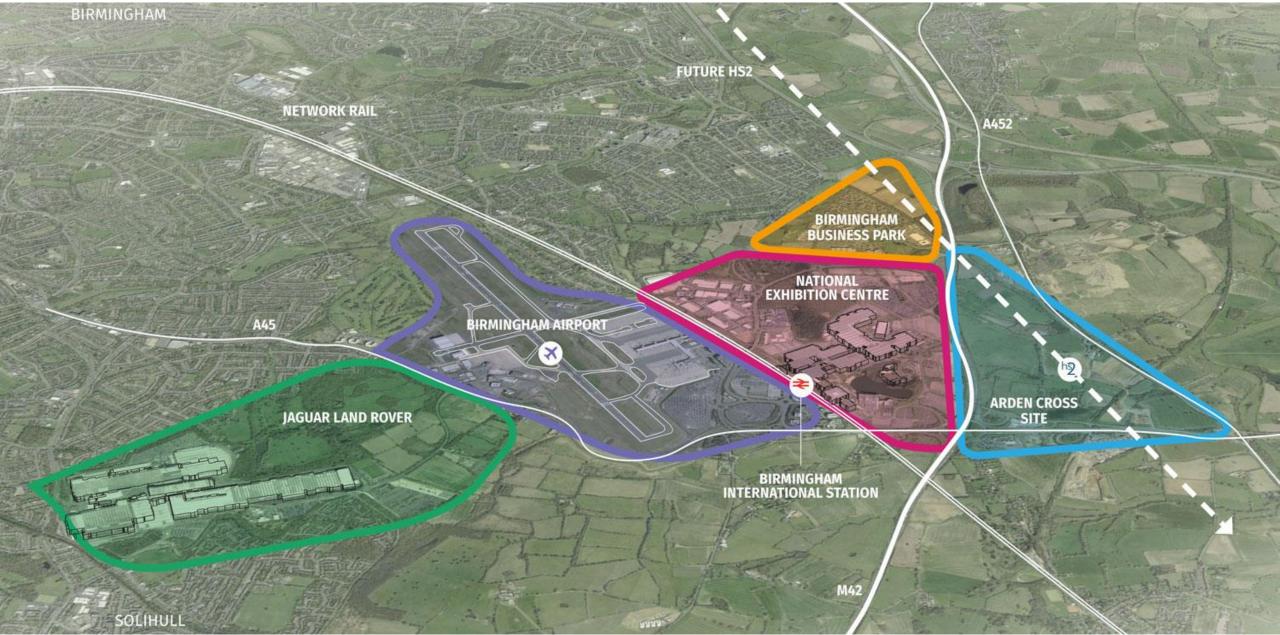




#### Birmingham Hub – A Growth Node of Opportunity



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- The Airport Hub at Birmingham International is a key strategic location, with 18m visitors per annum and a growing revenue opportunity, but intense competition both from other TOCs as well as other modes of travel.
- It's our aim to **improve service quality and grow market share** (currently just 10% of all train revenue), which we're delivering through a diverse set of initiatives.



Increased direct services with the introduction of the new May timetable, Inc. new services to Liverpool and Wolverhampton	
Formalised relationships with key partners- Birmingham Internation Airport and Resorts World- with regular touchpoints	al
New "Grab & Go" tickets (Carnet) being introduced offering flexible anytime travelling for frequent visitors	•
Development of staff offers to support those with irregular and varie shift patterns	d
Introduction of collaborative offers with partners, amplified throug joint PR initiatives and social	٦
Brand presence tactically increased in key locations	
Reviewing the opportunity for more timetable changes, with a view developing earlier and later services.	to
Train wraps for Birmingham International and Resorts World now liv	e
Consideration being given to a unique, standalone website akin to Stansted Express offering via Greater Anglia	

Midlands

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Northwestern

## Going beyond the station



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Our new Development Planning Forum





## Bus Access and Mobility





Tiered Bikehire strategy

Strategic Bikehire Support (eg TfWM programme)

Local Authority Bikehire programmes

(eg Warwickshire. Hertfordshire)

SME/social enterprise enablement

(eg on/near station bike shops/enterprises)

WMT Dedicated scheme (catering for local gaps)

(eg Worcester point to point with StackRack bikes)



## Station Neighbours











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## Moving into personalised travel planning



#### Travelling from University during the evening peak?

As you know, our timotoble has changed, as we work to improve our aenical Despite this, some trans may continue to be busy and we are waiking hard to address your concerns.

If you're travelleg from University during the overlang peak towards. Droitwich, Worcester, Great Malvain or Heiseford, these are wrys to travel more comfortably.

Please see our handy guide on the other side of this page.

#### We're here to help

wmr.uk/myjourney





### **Development linked PTP**



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## Brumsgrove

#### More trains. More seats. More often.



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#### Your local travel info

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If you're traveling from University during the evening peak towards Droitwich, Warcester, Graut Molvern or Headord, there one wines to brown more comfortably.

Please see our handy guide on the other side of this page.

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wmr.uk/myjourney



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### **Disruption linked PTP**



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#### Using replacement buses

If you use our replacement buses, your journey will take significantly langer than usual. Briow is a guide of the travel times using our replacement bus service.

Milton Keynes Central to Stanmore 2h 45m Hemel Hempstead to Stanmore 0h 45m Berningham International to Rugby 1h 25m

Dupper will call helf hourty at intermediate atations. Full timetable details available at Londormor/threadamrailway.co.uk.

Plagae note that this is a killy a guille and you should valve as much time as soleatine for your yourney.

Replacement buses are unable to carry heavy luggage, non-folding bioycles, prams and animals (other than registered assistance dogs).



#### Our timetable is changing

We are introducing our new timetable changes on Sunday 19 May 2019 with the sim to provide a better service for our customers.

#### Key benefits of this will include:

 Improved journey times between Birmingham/Northempton and London Euston.

 Better connectivity from Liverpool and London to Birmingham International Airport.

 More seats and longer trains during the peaks on some services.

Plan ahead and check your train times before you travel. Some departure times will have changed.

> Look out for more info at Londonnorthwesterm ailway.co.uk



#### Other improvement works

Easter and Early May are set to be busy times for the Rail Industry. Improvement works may be taking place on other routes, ran by other Operators.

- \* Travel either side of the weekend
- \* Use alternative routes
- Plan ahead and check for the latest updates at national could

Details of all mujor works affecting our services can be found at londonnorthwesternrailway.co.uk/upgrades

#### Please plan in advance

Check times & fares National rail enquiries 03457 48 49 50 nationalization.uk

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Contact us 0333 311 0006 Iondonnorthwestern.co.uk/bontact-us

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#### App State - Comple Play







## Moving into equality and diversity





## **Embracing inclusion early in career paths**

 Addressing equality and diversity through Induction

Customer service training 'embedding'

Mobile 'Access Squad'

Focused resources

External and internal equality and diversity lead roles





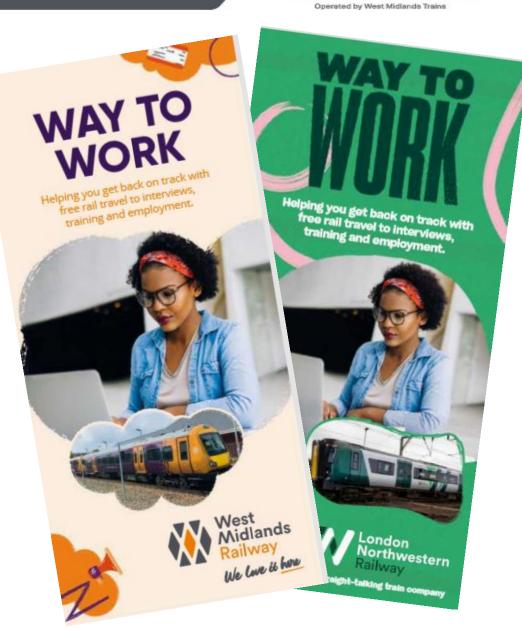
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## Introducing the Way to Work scheme

The Way to Work scheme is a free ticket programme.

Way To Work provides support to your service users to help them

- access job interviews (6 tickets)
- access **training and placements** for up to a month
- obtain a **season ticket for up to three months** once a service user has secured a new job



#### The importance of quick wins and longer term support



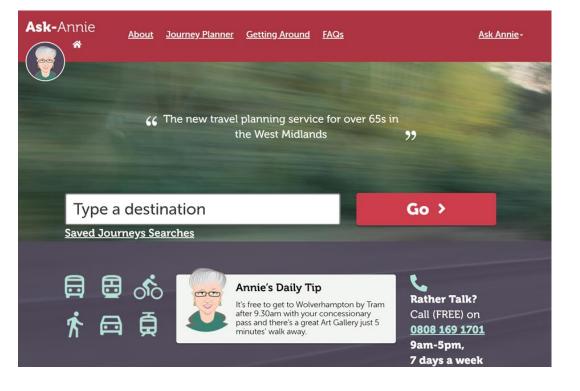
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Mobile phone charging ontrain to support with last mile planning





### Traveller confidence schemes – 'Ask Annie' pilot



West Midlands Railway Operated by West Midlands Trains

Partnership development with The Salvation Army, Princes Trust and other organisations









#### What is JAM Card and who is it for?

JAM Card allows people with a learning difficulty, aution or communication barrier tail others they need 'Just A Minute' discretity and easily.

These with a communication barrier are often reluctant or unable to tell others about their condition. JAM Card allows this to happen in a simple, effective non-verbal mannet.





JAM Card was originally developed for those with learning disabilities and difficulties, Rowever, it can be used by anyone with a communication barrier.

For instance, JAM Cast can be used by people with Asperger's or address it can also be used by those who have a brain wjuty and people who observice her iself-considious aloud their ability to efficiency constructions when engaging with others.



## **JAM Card**

## The importance of social integration



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• Our community transport thinking





## The importance of 'think equality' early

West Midlands Railway

Project: Strategic DIA ~ Ticket Vending Machines (TVM)

Operated by West Midlands Trains

 Our 'think access' approach



Control version 3 130919

#### Projects and Initiatives: Equality and Diversity Impact Assessment

**Guidance Notes for Users** 

#### Section 3: Scoping/Inspection Assessment - Current Situation

What potentially positiv people who share prote	ve or negative ected characte	impact does the existing situation have on ristics?	Scale of Impact		i tackle
Protected Characteristic	Is there an impact? Y/N	Explain the scope of the impact on protected characteristic groups as existing	Green = +ve Orange = neutral Red = -ve	deve.	N Checkpoint for Stage 2
Disability					
Age					
Pregnancy /maternity					
Race					
Religion or belief					

### Listening to customers

 Stakeholder Equality Group



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- 40+ members
- Hidden disabilities well represented
- Task and finish groups
- Influencing the thinking, the policy, the schemes, the detail



# Thank You



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